Company Update

Thursday, 28 Aug, 2025

Team Coverage

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Recommendation:		BUY
Current Price:		RM 1.07
PreviousTarget Price:		RM 1.26
Target Price:	\leftrightarrow	RM 1.26
Capit al Upside/Downside:		17.8%
Dividend Yield (%):		1.2%
Total Upside/Downside		18.9%

Board	ACE
Sector	Consumer
Bursa / Bloomberg Code	0338 / KOPIMK
Shariah Compliant	Yes
ESGRating	***
Sharesissued (m)	2,000.0
Market Cap (RM' m)	2,140.0
52-Week Price Range (RM)	1.11-0.625
Beta(x)	N/A
Free float (%)	31.3
3M Average Volume (m)	6.4
3M Average Value (RM' m)	5.7
Top 3 Shareholders	(%)
Chern Dato Chan Jian	42.2
Chan Yen Min	15.6
Koay Song Leng	10.9

Share Price Performance



	1M	3 M	12 M
Absolute(%)	26.6	34.6	N/A
Relative (%)	22.0	29.1	N/A

Earnings Summary	FY24	FY25F	FY26F
Revenue	277.3	431.8	563.6
PATAMI	43.1	61.4	83.6
CNP	43.1	61.4	83.6
EPS - core (sen)	2.2	3.1	4.2
P/E(x)	50.1	35.2	25.8

Source: Company, Apex Securities

Oriental Kopi Holdings Bhd

3QFY25 post-results briefing takeaways

- KOPI's 9MFY25 GP margin contracted 4.4%-pts vs. FY24 on higher FMCG costs and
 pre-revenue labour expenses from new outlets. SST expansion on commercial
 rentals could add a further c.1%-pt drag, though KOPI mitigates margin pressure
 via biannual menu reviews and selective supplier sourcing.
- KOPI currently operates 27 cafés and has raised its FY26 outlet target to 8 (vs. our forecast of 6). The Group also rolled out 9 kiosks in CY25, supporting FMCG sales and brand reach.
- KOPI expanded FMCG distribution to 99 Speedmart from July 2025, with discussions ongoing with other local retailers, while overseas expansion targets Hong Kong, Australia, and New Zealand.
- KOPI continues to innovate with SKUs rising to 35 (from 26 in Dec 2024), while its new CY26 operational facility should enhance efficiency and R&D capabilities, supporting earnings growth.
- We maintain our BUY recommendation with an unchanged TP of RM1.26, based on 30x FY26F EPS of 4.2 sen, alongside a three-star ESG rating.

We left KOPI's briefing with the following key takeaways:

9MFY25 margins contraction. GP margin declined 4.4%-pts in 9MFY25 vs. FY24. The contraction was driven by higher production costs in the FMCG segment, particularly santan, and increased labour expenses from newly opened outlets, where payroll was incurred ahead of revenue contribution. Looking ahead, we expect the SST expansion on commercial rentals to exert an additional c.1%-pt drag on GP margin. To mitigate these pressures, KOPI reviews its café menu every six months to identify loss-making items and leverages a selective supplier strategy to secure more favourable pricing.

Outlet Expansion Updates. KOPI now operates 27 cafés, with 5 new outlets commencing operations in 2HFY25. The Group has lifted its FY26 outlet target to 8 (vs. our forecast of 6). Domestic expansion could extend to Kelantan, Terengganu, and Sabah, while international plans point to up to 8 outlets in Singapore. A new outlet at Westgate, Singapore is confirmed for 4QFY25, with additional openings at KLIA 1, KLIA 2 (Departure Satellite), and Sunway Velocity Mall slated for FY26.

In addition, KOPI has rolled out 9 kiosks in CY25, parked under the café chain operations segment to boost FMCG sales and complement F&B performance. These kiosks contribute up to 15% of café chain operations revenue and act as an additional distribution channel for packaged products, though not recognised under the FMCG distribution segment. This reflects underlying demand for KOPI's FMCG range, with kiosks also serving as incremental consumer touchpoints.

Wider Distribution Reach. Effective July 2025, KOPI has added 99 Speedmart to its FMCG distribution network, expanding product availability nationwide. The Group is also in discussions with other local retailers to further broaden its reach, while overseas distribution plans are targeting Hong Kong, Australia, and New Zealand, providing a longer-term growth avenue.

R&D and Innovation to Fuel Growth. KOPI continues to drive product innovation, launching new menu items and seasonal FMCG offerings, with SKUs rising to 35 (from 26 in Dec 2024). Its new operational facility which will house a central kitchen, warehouse, and office, is scheduled for completion by CY26. The central kitchen is expected to enhance food preparation efficiency and quality consistency, while also lowering operating costs through economies of scale in procurement and production.



Coupled with improved warehousing and R&D capacity, the facility should strengthen product development and support future earnings growth.

Earnings Revision. No change to our earnings forecasts.

Valuation and Recommendation. We maintain our BUY recommendation with an unchanged TP of RM1.26, based on 30x FY26F EPS of 4.2 sen, alongside a three-star ESG rating. We continue to favour KOPI for its (i) strong outlet expansion momentum, (ii) consistent product innovation with expanding menu and SKUs, and (iii) commitment to product quality.

Risks. Quality control, shortage of labour, and supply chain disruptions.

Figure 1: KOPI's existing stores & specialty retail stores

FYE	Total no. of cafes operating	N	ew cafes opened during the FYE	Commencement	Halal Certified
FIE	during the FYE	Numbers	Locations	Date	Hatat Certified
2021	2	2	Taman Johor Jaya, Johor	Dec-20	Ø
			The Mall, Mid Valley SouthKey, Johor	May-21	☑
2022	5	3	Bandar Puteri Puchong, Selangor	Nov-21	☑
LULL		"	Pavillion Bukit Jalil, KL	Apr-22	☑
			Mid Valley Megamall, KL	Jul-22	Ø
2023	11	6	KLIA 2 Retail Mall (Arrival), Selangor	Nov-22	☑
2025	11	"	Sunway Pyramid Mall, Selangor	Dec-22	☑
			AEON Mall Tebrau City, Johor	Apr-23	✓
			Pavillion KL Mall, KL	Apr-23 Jun-23	Z
			KLIA 2 Retail Mall (Departure), Selangor	Juli-23 Jul-23	
			Johor Bahru City Square Mall, Johor	Aug-23	⊻
2024	17	6	The Exchange TRX, KL	Nov-23	☑
			Suria KLCC Mall, KL	Dec-23	☑
			IOI City Mall, Putrajaya	Jan-24	☑
			Gurney Plaza Mall, Penang	Jun-24	_
			Pavillion Damansara Heights Mall, KL	Aug-24	_
			AEON Mall Bukit Indah, Johor	Sep-24	✓
2025	27	10	Bugis Junction, Singapore	Nov-24	×
2020		100	Aeon Mall Cheras Selatan, Selangor	Nov-24	
			Paradigm Mall JB, Johor	Oct-24	☑
			Vivacity Megamall, Sarawak	Dec-24	×
			Senai Airport, Johor	Mar-25	×
			Alamanda Shopping Centre, Putrajaya	Apr-25	
			NEX, Singapore	Jun-25	×
			Aeon Mall Bandaraya, Melaka	Jul-25	×
			Sunway Putra Mall, KL	Jul-25	×
			Sunway Carnival Mall	Aug-25	×
ecialty Retail Stores			0. 0	4	
2024	2	2	St. Giles Southkey Hotel, Johor	Apr-24	
			KSL City Mall, Johor	Dec-24	abla

Source: Company, Apex Securities

Figure 2: KOPI's tentative new openings in FY25 & FY26

Tentative	New	Openi	ng

Café Stores					
2025	31	4	Westgate, Singapore	4QFY25	
			KLIA 1, Selangor	FY26	
			KLIA 2 (Departure Satellite), Selangor	FY26	
			Sunway Velocity Mall, KL	FY26	

Source: Company, Apex Securities

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Financial Highlights

Income Statement					
FYE Sep (RM m)	FY23	FY24	FY25F	FY26F	FY27F
Revenue	133.0	277.3	431.8	563.6	622.9
Gross Profit	39.1	82.8	112.3	146.5	168.2
EBITDA	39.5	79.2	111.1	140.7	156.7
Depreciation & Amortisation	-10.5	-19.3	-29.6	-30.4	-29.3
EBIT	29.0	59.9	81.5	110.3	127.4
Net Finance Income/ (Cost)	- 1.7	-3.3	-4.3	-4.9	-6.0
Associates & JV	0.0	-0.1	0.2	0.8	1.2
Pre-tax Profit	27.5	57.5	80.8	110.0	126.8
Tax	-7.4	-14.4	-19.4	-26.4	-30.4
Profit After Tax	20.0	43.1	61.4	83.6	96.3
Minority Interest	0.0	0.0	0.0	0.0	0.0
PATAMI	20.0	43.1	61.4	83.6	96.3
Exceptionals	0.0	0.0	0.0	0.0	0.0
Core Net Profit	20.0	43.1	61.4	83.6	96.3

Key Ratios					
FYE Sep (RM m)	FY23	FY24	FY25F	FY26F	FY27F
Revenue Growth (%)	173.4%	108.5%	55.7%	30.5%	10.5%
Core EPS Growth (%)	109.5%	115.4%	42.4%	36.1%	15.2%
P/E(x)	106.9	49.6	34.8	25.6	22.2
EPS	1.0	2.2	3.1	4.2	4.8
P/B(x)	63.0	40.0	22.2	13.8	9.6
EV/EBITDA(x)	53.4	26.8	19.3	15.8	14.5
DPS (sen)	0.4	0.2	0.9	1.3	1.4
Dividend Yield (%)	0.4%	0.1%	0.9%	1.2%	1.4%
EBITDA margin	29.7%	28.6%	25.7%	25.0%	25.2%
EBITmargin	21.8%	21.6%	18.9%	19.6%	20.5%
PBTmargin	20.6%	20.7%	18.7%	19.5%	20.3%
PATmargin	15.1%	15.6%	14.2%	14.8%	15.5%
Net Profit margin	15.1%	15.6%	14.2%	14.8%	15.5%
Core NP margin	15.1%	15.6%	14.2%	14.8%	15.5%
ROE	58.9%	80.6%	63.6%	53.9%	43.3%
ROA	18.1%	23.8%	22.4%	23.6%	21.2%
Net gearing	Net Cash				

0.0%

1.26

SSSG(%)		
Valuations	FY26F	
EPS(RM)	0.042	
Multiple(x)	30.0	
Equity Value/share (RM)	1.26	

Fair Value (RM)
Source: Company, Apex Securities

ESGpremium/discount

Key Assumptions

FYE Sep (RM m)

No. of café (unit)

Average revenue per store

В	a I	а	nce	Sheet	

FYE Sep (RM m)	FY23	FY24	FY25F	FY26F	FY27F
Cash	24.8	59.0	107.4	200.6	269.5
Receivables	9.0	13.3	29.3	20.1	41.3
Inventories	2.1	6.9	17.6	9.8	25.0
Other current assets	0.5	0.6	0.6	0.6	0.6
Total Current Assets	36.3	79.8	154.9	231.2	336.5
PPE&ROU	74.4	100.4	118.3	121.7	117.3
Deferredincometaxes	0.0	0.2	0.2	0.2	0.2
Other non-current assets	0.0	1.0	1.0	1.0	1.0
Total Non-current assets	74.4	101.6	119.5	122.9	118.5
Short-termlease	10.0	14.4	19.6	24.1	27.8
Hire purchase payables	0.2	0.5	0.5	0.5	0.5
Payables	9.9	39.8	63.9	62.6	77.3
Other Current Liabilities	0.0	0.3	0.3	0.3	0.3
Total Current Liabilities	20.1	55.1	84.4	87.5	106.0
Long-termlease	47.6	57.6	78.3	96.4	111.3
Long-term debt	0.0	0.0	0.0	0.0	0.0
Other non-current liabilities	2.0	4.3	4.3	4.3	4.3
Total Non-current Liabilities	49.6	61.9	82.6	100.7	115.6
Shareholder'sequity	34.0	53.5	96.5	155.0	222.5
Minority Interest	0.0	0.0	0.0	0.0	0.0
Equity	34.0	53.5	96.5	155.0	222.5

Cash Flow

FY27F

14.3

33

5%

FY25F

13.3

17

30%

FY26F

27

18%

Casii Fiow					
FYE Sep (RM m)	FY23	FY24	FY25F	FY26F	FY27F
Pre-tax profit	27.5	57.5	80.8	110.0	126.8
Depreciation & amortisation	10.5	19.3	29.6	30.4	29.3
Changes in working capital	-1.2	0.2	-2.5	15.5	-21.6
Others	-1.2	-8.9	-18.5	-25.2	-28.5
Operating cash flow	35.5	68.1	89.4	130.7	106.0
Capex	-13.6	-17.1	-47.5	-33.8	-24.9
Others	1.4	-0.1	3.4	3.7	4.1
Investing cash flow	-12.2	- 17 . 2	-44.1	-30.1	-20.8
Dividendspaid	-8.0	-3.0	-18.4	-25.1	-28.9
Others	-3.8	-13.7	21.6	17.6	12.7
Financing cash flow	- 11.8	-16.7	3.2	-7.4	-16.2
Net cash flow	11.5	34.2	48.4	93.2	68.9
Forex	0.0	0.0	0.0	0.0	0.0
Others	0.0	0.0	0.0	0.0	0.0
Beginning cash	13.3	24.8	59.0	107.4	200.6
Ending cash	24.8	59.0	107.4	200.6	269.5

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ESG Matrix Framework:

Environment

Parameters	Rating	Comments
Climate	***	Collect the used cooking oil and arrange for its proper handling and repurposing, effectively reducing environmental impact.
Waste & Effluent	****	Collaborate with the mall's management to separate leftover food and deliver it to the designated location for conversion
		into organic waste.
Energy	**	Most of the cafés are operated within malls, so there is no specific energy-saving plan as most of the malls have already
		implemented measures.
Water	****	Installed oil and grease (FOG) traps in all cafés to prevent wastewater buildup and protect the drainage system from
		clogging and river pollution.
Compliance	****	Installed oil and grease (FOG) traps in all cafes to prevent wastewater buildup, comply with local regulations, and reduce
		pollution by preventing clogging in drainage systems.

Social

Diversity	***	At least 30% of directors are female.	
Human Rights	**	Eliminating inappropriate behaviors, such as bullying, discrimination, harassment, and victimization, while ensuring equal	
		opportunities for all employees regardless of their age, gender, ethnicity, religion, national origin, sexual orientation, or	
		disability.	
Occupational Safety and Health	**	Established safe, healthy and nurturing work environment.	
Labour Practices	***	Organizes various recreational events, such as employee birthday celebrations, sports tournaments, movie nights, and	
		cultural festivals, to foster team bonding, cultural exchange, and a sense of unity and appreciation among employees.	

Governance

CSR Strategy	**	Due to lack of CSR strategy.	
Management	**	At least half of the Board members are independent directors.	
Stakeholders	***	Two quarterly results briefings were conducted.	

Overall ESG Scoring: ★★★

Recommendation Framework:

 ${\bf BUY:}$ Total returns* are expected to exceed 10% within the next 12 months.

HOLD: Total returns * are expected to be within +10% to -10% within the next 12 months.

SELL: Total returns* are expected to be below -10% within the next 12 months.

TRADING BUY: Total returns* are expected to exceed 10% within the next 3 months.

TRADING SELL: Total returns* are expected to be below -10% within the next 3 months.

*Capital gain + dividend yield

Sector Recommendations:

OVERWEIGHT: The industry defined by the analyst is expected to exceed 10% within the next 12 months. **NEUTRAL:** The industry defined by the analyst is expected to be within +10% to – 10% within the next 12 months. **UNDERWEIGHT:** The industry defined by the analyst, is expected to be below -10% within the next 12 months.

ESG Rating Framework:

 $\bigstar \star \star \star \star \star$: Appraised with 3% premium to fundamental fair value

*** : Appraised with 1% premium to fundamental fair value

***: Appraised with 0% premium/discount to fundamental fair value

 $\star\star$: Appraised with -1% discount to fundamental fair value

★: Appraised with -5% discount to fundamental fair value

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(a) nil.